

Health and Adult Social Care Scrutiny Committee

14 June 2023

The Sussex Shared Delivery Plan – Focus For Scrutiny

Report by: Chris Clark, Assistant Director (Health Integration)

Electoral division(s): All

Summary

In December 2022, with the support of West Sussex County Council, the Sussex Health and Care Assembly signed off its approval of the Sussex Integrated Care Strategy '*Improving Lives Together*'. Subsequently work has been undertaken by the Sussex Health and Care Partnership to develop the Shared Delivery Plan.

The Shared Delivery Plan is a five-year plan describing the objectives, milestones and outcomes to be delivered from the Integrated Care Strategy. Attached to this report is the Final Draft of the Sussex Shared Delivery Plan, with an accompanying report from NHS Sussex.

The Shared Delivery Plan has been developed in collaboration with all member organisations of the Sussex Health and Care Partnership, including West Sussex County Council. An earlier draft of the Plan was presented to the West Sussex Health and Wellbeing Board on 27 April, and feedback from members of the board was used to update the plan in this final draft, which has also been shared with Cabinet Members. Cabinet Members have confirmed their support for the Shared Delivery Plan to the Chair of the Health and Wellbeing Board.

The Plan is now entering the final stages of governance for sign off. The final draft will be published in late June, to be presented at the NHS Sussex Integrated Care Board meeting in public for sign-off on the 5 July. The Plan is now being presented to Health and Social Care Scrutiny Committees across the three Places of West Sussex, East Sussex and Brighton & Hove for scrutiny.

Focus for Scrutiny

For the Committee to receive assurance on the process undertaken to draft the Shared Delivery Plan, and its content.

Key Lines of Enquiry

- (1)** That there is a continued commitment to Place-based leadership within the lifetime of the Shared Delivery Plan
- (2)** That there is a continued commitment across the whole health and care partnership to Prevention within the lifetime of the Shared Delivery Plan

- (3) That the delivery of the plan will be suitably governed through assurance arrangements, supported by progress reports and improvement indicators.
- (4) That the workforce objectives and ambitions described in the Shared Delivery Plan are shared with all partner organisations as well as the NHS. That the workforce objectives and ambitions described in the Shared Delivery Plan are shared with all partner organisations as well as the NHS.

Proposal

1 Background and context

- 1.1 Following system governance processes and the respective necessary endorsements, (including NHS Sussex Board 29 March and System Leadership Forum, (now System Oversight Board 13 April), further development of the Shared Delivery Plan, (SDP) has been undertaken, to address feedback from key stakeholders. This included but is not limited to, feedback from NHS England (received 25 April), Joint Health and Wellbeing Boards and the System Oversight Board 11 May 2023.
- 1.2 This report provides an update on achieving the final iteration of the draft Sussex Shared Delivery Plan, endorsed by system partners at the Sussex Health and Care Partnership Leaders Check-in 25 May. The full SDP can be read in Appendix 1.
- 1.3 The draft iterations, demonstrate proactive engagement and collaborative development with system partners, including direct liaison with Senior Responsible Officers. Every effort has been made to include stakeholder feedback, and requests for very detailed content in relation to Key Performance Indicators (KPIs) and target dates. The latter will fall within the work plans and accountability of the respective Delivery Boards with progress reported through to the System Oversight Board, as per the agreed governance process.
- 1.4 **A summary sheet can be provided upon request** which gives a view of all SDP deliverables as a roadmap for delivery improvement which aligns with the Sussex Integrated Health and Care Strategy, Improving Lives Together and immediate improvement priorities contained within the NHS Sussex Operating Plan for 2023/24.
- 1.5 An Engagement Planning Oversight Group continues to meet to ensure that the communications and engagement approach will capture insight to support Delivery Boards in their development of the detailed plans which underpin the SDP deliverables. Further engagement initiatives are being planned with the Voluntary Community and Social Enterprise (VCSE) and includes Healthwatch.
- 1.6 A communications and engagement plan for the publication of the SDP is being finalised across system partners. This will involve the development of public-accessible versions of the plan to meet the needs of different audiences. Editorial processes will be undertaken to produce communication products appropriate for the format and intended audience, but no material changes will be undertaken to the narrative previously agreed by system partners.
- 1.7 Consideration is requested in respect of promotion and awareness of the final endorsed SDP within respective organisations.

2 Proposal details

- 2.1 The attached report from NHS Sussex describes the proposal for the final version of the Shared Delivery Plan to be presented at its Board meeting in public on 5 July 2023 for sign off.

3 Other options considered (and reasons for not proposing)

- 3.1 The alternative would be to not support the plan for sign off. However, the HWB and Cabinet have confirmed their support for the plan.

4 Consultation, engagement and advice

- 4.1 The Sussex Health and Care Partnership has undertaken a far-reaching engagement programme to gather data, experience and evidence to co-produce the Shared Delivery Plan. Information on the engagement approach is included in the Shared Delivery Plan, however more detailed information and documents relating to the engagement programme can be provided upon request.

5 Finance

- 5.1 There are no direct revenue or capital consequences, or financial commitments beyond the existing Council Plan, as a result of participating in the Shared Delivery Plan

6 Policy alignment and compliance

- 6.1 Our Council Plan – As a participant in the Shared Delivery Plan, there is an opportunity for this plan to contribute to the delivery of all 4 key objectives set out in Our Council Plan, through partnership working between the County Council and the NHS
- 6.2 Legal implications – There are no specific legal implications in the Council being a participant in the Shared Delivery Plan
- 6.3 Equality duty and human rights assessment – The Shared Delivery Plan has been developed from an evidence base that responds to the diversity of health and care needs within the population of West Sussex. The Sussex Health and Care Partnership has included an Equality Health Impact Assessment as part of the activities that have contributed to the development of the Share Delivery Plan.
- 6.4 Climate change – The Sussex Health and Care Strategy incorporates the Integrated Care System’s commitment and plan to tackle climate change.
- 6.5 Public health – Evidence used to identify population health priorities has been developed from public health data, including the West Sussex Joint Health and Wellbeing Strategy.
- 6.6 Social value – social value is a fundamental principle in partnership working between the County Council and the NHS as part of the Integrated Care System’s outcomes framework.

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Appendices

- Appendix 1 – NHS Cover Report
- Appendix 2 - The Sussex Shared Delivery Plan

Background papers

The Sussex Health and Care Partnership Integrated Care Strategy:
[Improving Lives Together](#)